

FOSUN INTERNATIONAL LIMITED

(incorporated in Hong Kong with limited liability under the Companies Ordinance)

Terms of Reference of the Audit Committee

(Adopted by the Board of Directors of Fosun International Limited at a Board meeting held on 19 June 2007 to take effect from the date when dealings in the shares of Fosun International Limited commence on the Main Board of The Stock Exchange of Hong Kong Limited)

(Amended pursuant to the resolutions passed by the Board of Directors on 11 March 2009, 29 August 2012, 31 December 2015, and 24 August 2021 and 12 June 2026 respectively)

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1. CONSTITUTION

- 1.1 The Board of Directors (the “**Board**”) resolved on 19 June 2007 to establish a committee known as the Audit Committee (the “**Committee**”) to assist the Board in providing an independent review of the effectiveness of the financial reporting process, risk management and internal control system of the Company. The Committee was formed pursuant to the requirements of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (“**Listing Rules**”). These terms of reference of the Committee were adopted with reference to the Corporate Governance Code (the “**Code**”) as set out in the Listing Rules.

2. MEMBERSHIP

- 2.1 The Committee members shall be appointed by the Board amongst the non-executive directors of the Company and shall consist of not less than three members, at least one of whom shall be an independent non-executive director with appropriate professional qualifications or accounting or related financial management expertise.
- 2.2 The majority of the members of the Committee shall be independent non-executive directors.
- 2.3 The chairman of the Committee shall be appointed by the Board, who shall be an independent non-executive director.
- 2.4 The members of the Committee may be removed or replaced, and any vacancies on the Committee shall be filled person(s) appointed by the Board.

3. QUORUM

- 3.1 A quorum of the Committee meeting shall be two members of the Committee.

4. ATTENDANCE AT MEETINGS

- 4.1 The financial controller, the head of internal audit and representative(s) of the external auditor shall normally attend meetings. The Committee shall invite any appropriate persons to attend the meeting whenever it is necessary. Other Board members shall also have the right of attendance. The Committee shall meet separately and periodically, with management, and Compliance Officer, the external/internal counsel and the internal/external auditors.

- 4.2 The members may participate in meetings of the Committee either in person or by means of a conference telephone, virtual meeting technology or other communications equipment.

5. COMMITTEE SECRETARY

- 5.1 The company secretary shall act as the secretary of the Committee (the “**Secretary**”). In the absence of the company secretary, the Committee members present at the meeting of the Committee shall elect another person as the Secretary.

6. FREQUENCY OF MEETINGS

- 6.1 Meetings of the Committee shall be held not less than twice during a financial year, with each before the Board meeting for approving preliminary announcements of interim results and annual results respectively. Ad hoc meeting may also be convened whenever situation warrants. The external auditors may request a meeting if they consider that one is necessary.

7. ANNUAL GENERAL MEETING

- 7.1 Chairman of the Committee (“**Chairman**”) or his nominee shall attend the Company’s annual general meeting and be prepared to advise shareholders how to vote with respect to relevant resolutions that require shareholders’ approval and/or respond to shareholders’ questions.

8. ARRANGEMENT FOR AND NOTICES OF MEETINGS

- 8.1 Meetings of the Committee shall be called by the Secretary as instructed by Chairman of the Committee, or requested by the Board or external auditor (as the case may be).
- 8.2 Unless otherwise agreed by all Committee members, notices of at least 14 days shall be given to all members for regular meetings of the Committee. For all other meetings, reasonable notices should be given. Irrespective of the length of notice being given, attendance of a meeting by a Committee member shall be deemed waiver of the requisite length of notice by the Committee member.
- 8.3 The Chairman of the Committee shall prepare and set the Committee’s agenda, in consultation with other members of the Committee, the Board and management. The agenda and information concerning the business to be conducted at each Committee meeting shall, to the extent practical, be communicated to the members of the Committee sufficiently in advance of each meeting (at least 3 days before the intended date of a meeting) to permit a meaningful review by the members of the Committee.

8.4 If any member of the Committee wishes to include matters in the agenda for a particular regular meeting, he or she may notify the Secretary such matters in writing within 7 days after a notice of the meeting is given.

8.5 Notice shall be given to each member of the Committee orally in person or in writing or by telephone or facsimile or address from time to time notified to the Secretary by such member of the Committee by such other means as the members may from time to time determine.

9. ACCESS TO SERVICES OF COMPANY SECRETARY

9.1 The Committee shall be provided with sufficient resources to discharge its duties. Members of the Committee shall have access to the advice and services of the company secretary to ensure that Board procedures and all applicable rules and regulations are followed.

10. RESOLUTION

10.1 Resolutions of the Committee shall be passed by a majority votes of the Committee members (or their alternates) at a Committee meeting, or by a written resolution signed (including by means of electronic communication) or otherwise approved in writing by majority of the Committee members.

11. MINUTES OF MEETINGS

11.1 The Secretary shall minute in sufficient detail the proceedings and resolutions of all Committee meetings, including any concerns raised and dissenting views expressed as well as the names of those present and in attendance.

11.2 Draft and final versions of minutes of meetings of the Committee shall be sent to members of the Committee for their comments and records respectively within a reasonable period of time after the meetings are held. Minutes of meetings of the Committee are open for inspection by any director at any reasonable time on reasonable notice to the Secretary.

12. ALTERNATE MEMBERS

12.1 A member of the Committee may appoint any alternate in accordance with the articles of association of the Company (the “**Articles of Association**”), provided that the Committee’s composition (including any alternates acting) continues at all times to comply with the Listing Rules.

13. AUTHORITY

13.1 The Committee is authorized by the Board to investigate any activity within its terms of reference. It is authorized to seek any information it requires from any employee and all employees are directed and required to co-operate with any request made by the Committee.

14. ACCESS TO INDEPENDENT PROFESSIONAL ADVICE

14.1 The Committee is authorized by the Board to obtain, in connection with its duties and at the Company's expense, any outside legal or other independent professional advice and to secure the attendance of external advisors with relevant experience and expertise if it considers this necessary. The Committee shall have full authority to commission any reports or surveys which it deems necessary to help it to discharge its duties.

15. DUTIES

15.1 The principal purpose of the Committee shall be to ensure the Company to duly comply with the financial reporting, risk management and internal control principles of the Listing Rules and the Board to maintain an appropriate relationship with the Company's external auditors.

15.2 The Committee shall perform the following duties:

15.2.1 Relationship with the Company's auditor

- (A) to be primarily responsible for making recommendations to the Board on the appointment, reappointment and removal of the external auditor, and to approve the remuneration and terms of engagement of the external auditor, and any questions of its resignation or dismissal;
- (B) to review and monitor the external auditor's independence and objectivity and the effectiveness of the audit process in accordance with applicable standards. The Committee should discuss with the auditor the nature and scope of the audit and reporting obligations before the audit commences;
- (C) to develop and implement policy on engaging an external auditor to supply non-audit services. For this purpose, "external auditor" includes any entity that is under common control, ownership or management with the audit firm or any entity that a reasonable and informed third party knowing all relevant information would reasonably conclude to be part of the audit firm nationally or internationally. The Committee should report to the Board,

identifying and making recommendations on any matters where action or improvement is needed.

15.2.2 Review of the Company's financial information

(A) to monitor integrity of the Company's financial statements and annual report and accounts, half-year report and, if prepared for publication, quarterly reports, and to review significant financial reporting judgments contained in them. In reviewing these reports before submission to the Board, the Committee shall focus particularly on:

- (1) any changes in accounting policies and practices;
- (2) major judgmental areas;
- (3) significant adjustments resulting from audit;
- (4) the going concern assumptions and any qualifications;
- (5) compliance with accounting standards; and
- (6) compliance with the Listing Rules and other legal requirements in relation to financial reporting;

(B) regarding (A) above:-

(i) members of the Committee should liaise with the Board and senior management and the Committee must meet, at least twice a year, with the Company's auditors; and

(ii) the Committee should consider any significant or unusual items that are, or may need to be, reflected in the report and accounts, it should give due consideration to any matters that have been raised by the Company's staff responsible for the accounting and financial reporting function, compliance officer or auditors;

15.2.3 Oversight of the Company's financial reporting system, risk management and internal control systems

(A) to review the Company's financial controls, risk management and internal control systems;

(B) to discuss the risk management and internal control systems with management to ensure that management has performed its duty to have effective systems. This discussion should include the adequacy of

resources, staff qualifications and experience, training programmes and budget of the Company's accounting, and financial reporting functions;

- (C) to consider major investigation findings on risk management and internal control matters as delegated by the Board or on its own initiative and management's response to these findings;
- (D) with an internal audit function existing within the Company, to ensure co-ordination between the internal and external auditors, and to ensure that the internal audit function is adequately resourced and has appropriate standing within the Company, and to review and monitor its effectiveness;
- (E) to review the Group's financial, tax and accounting policies and practices;
- (F) to review the external auditor's management letter, any material queries raised by the auditor to management about accounting records, financial accounts or systems of control and management's response;
- (G) to ensure that the Board will provide a timely response to the issues raised in the external auditor's management letter;
- (H) to report to the Board on the matters in the Code provisions; and
- (I) to consider other topics, as defined by the Board.

15.2.4 The Committee shall review arrangements employees of the Company can use, in confidence, to raise concerns about possible improprieties in financial reporting, risk management and internal control or other matters. The Committee shall ensure that proper arrangements are in place for fair and independent investigation of these matters and for appropriate follow-up action.

15.2.5 The Committee shall act as the key representative body for overseeing the Company's relations with the external auditor.

16. COMPLIANCE WITH LEGAL AND REGULATORY REQUIREMENTS

- 16.1 The Committee shall review with management, and any internal or external counsel as the Committee considers appropriate, any legal matters (including the status of pending litigation) that may have a material impact on the Company and any material reports or inquiries from regulatory or governmental agencies.
- 16.2 The Committee shall review with the internal or external counsel as the Committee considers appropriate, the adequacy and effectiveness of the Company's procedures to ensure compliance with its legal and regulatory responsibilities.

17. REPORTING PROCEDURES

- 17.1 Chairman of the Committee shall report formally and regularly to the entire Board on its proceedings, decisions or recommendations, after each meeting on all matters within its duties and responsibilities and shall submit to the Board the minutes of its meetings, unless there are legal or regulatory restrictions on its ability to do so (such as a restriction on disclosure due to regulatory requirements). Subject to the foregoing, the Committee shall make whatever recommendations to the Board it deems appropriate on any area within its duties and responsibilities where action or improvement is needed and make recommendations as to the steps to be taken.
- 17.2 The Secretary shall circulate the minutes of meeting and reports of the Committee to all Members of the Board.
- 17.3 Semi-annual reporting to the Board
- 17.3.1 Reports to the Board should cover, as appropriate, the work and findings of the Committee in the following areas:
- (A) Financial and other reporting;
 - (B) Internal control and risk management;
 - (C) Audits; and
 - (D) Other duties and responsibilities,

18. OTHERS

- 18.1 These terms of reference are available on reasonable request made to the Secretary at any reasonable time.
- 18.2 The provisions on the Board in the Articles of Association of the Company are incorporated into these terms of reference for the Committee by reference.

19. POWERS OF THE BOARD

- 19.1 The Board may, subject to compliance with the Articles of Association of the Company and the Listing Rules, amend, supplement and revoke these terms of reference and any resolution passed by the Committee provided that no amendments to and revocation of these terms of reference and the resolutions passed by the Committee shall invalidate any prior act and resolution of the Committee which would have been valid if these terms of reference or resolution had not been amended or revoked.

Date: 12 June 2026